



# THE COMMITTEE MINUTES

for the meeting

Tuesday 5 March 2019

in the Colonel Light Room,  
Adelaide Town Hall



Members - The Right Honourable the Lord Mayor [Sandy Verschoor];  
Councillor Moran (Chair)  
Councillors Abiad (Deputy Lord Mayor), Abrahamzadeh, Couros, Donovan, Hou, Hyde, Khera,  
Martin (Deputy Chair) and Simms.

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## Acknowledgement of Country

At the opening of the Committee Meeting, the Chair stated:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

## Apologies and Leave of Absence

Nil

## Confirmation of Minutes - 19/2/2019 & 23/2/2019

That the Minutes of the Special meeting of The Committee held on 15 January 2019, and the meeting of The Committee held on 22 January 2019, be taken as read and be confirmed as an accurate record of proceedings.

## Items for Consideration and Recommendation to Council

### Strategic Alignment – Smart

1. Item 4.1 - North Adelaide On-Street Parking Review [2016/02632] [TC]

Councillor Abiad (Deputy Lord Mayor) and Councillor Couros entered the Colonel Light Room at 5.33pm.

### THAT THE COMMITTEE RECOMMENDS TO COUNCIL:

#### That Council:

1. Approves the installation of time limit parking controls in North Adelaide in the 10P bays and approximately half of the unrestricted parking areas with a view to reducing commuter parking as detailed in Attachment A to Item 4.1 on the Agenda for the meeting of The Committee held on 5 March 2019.
2. Approves a trial of relaxing the Residential Parking Permit Criteria within the trial area as detailed in Attachment A to Item 4.1 on the Agenda for the meeting of The Committee held on 5 March 2019.
3. Approves the \$42,500 that will be required for the notification, implementation and parking utilisation surveys with funds to be requested as part of the Q3 budget reconsideration process.
4. Notes the recommendations within the *Women's and Children's Health Network – Review of the Medical Centre Car Park Project Trial Report, November 2016* as at Attachment B to Item 4.1 on the Agenda for the meeting of The Committee held on 5 March 2019.
5. Approves the continuation of the Women's and Children's Hospital Permit zone in Mackinnon Parade, Monday to Friday from 6am-6pm, in line with the Council decision on 11 August 2015 (decision no. 15691) with the option for either party to relinquish the Agreement with 3 months' written notice.

Councillor Hyde entered the Colonel Light Room at 5.58pm.

### Strategic Alignment - Creative

2. Item 4.2 - Proposal for 'Skating At in Victoria Square' in Victoria Square/Tarntanyangga [2018/01437] [TC]

#### THAT THE COMMITTEE RECOMMENDS TO COUNCIL:

##### That Council:

1. Notes the outcomes of the public consultation administered via Council's Your Say website from 9-30 January 2019 as at Attachment A to Item 4.2 on the Agenda for the meeting of The Committee held on 5 March 2019.
2. Grants an event licence to Skating At Pty Ltd for delivery of the proposed 'Skating At in Victoria Square' event in June/July 2019 as per the event management approach in Attachment B to Item 4.2 on the Agenda for the meeting of The Committee held on 5 March 2019.
3. Item 4.3 - Delegations under the Liquor Licensing Act 1997, Road Traffic Act 1961 and South Australian Public Health Act 2011 [2019/16480] [TC]

#### THAT THE COMMITTEE RECOMMENDS TO COUNCIL:

##### That Council:

1. In exercise of the power contained within Section 44 of the *Local Government Act 1999* hereby delegates, this 12<sup>th</sup> day of March 2019, to the person occupying the office of Chief Executive Officer, the powers and functions under the *Liquor Licencing Act 1997*, *Road Traffic Act 1961*, *South Australian Public Health Act 2011*, *South Australian Public Health (Legionella) Regulations 2013*, *South Australian Public Health (General) Regulations 2013* and *South Australian Public Health (Fees) Regulations 2018* and specified in the proposed Instruments of Delegation contained in Attachment A, B and C to Item 4.3 on the Agenda for the meeting of The Committee held on 5 March 2019, subject to the conditions and or limitations specified, contained in the proposed Instruments of Delegation.
2. Approves that such powers and functions delegated may be further delegated by the Chief Executive Officer in accordance with Sections 44 and 101 of the *Local Government Act 1999* as the Chief Executive Officer sees fit, unless otherwise indicated herein or in the proposed Instruments of Delegation contained in Attachment A, B and C to Item 4.3 on the Agenda for the meeting of The Committee held on 5 March 2019.

## Discussion Forum Item

### Strategic Alignment - Green

4. Item 5.1 - Sustainability Incentives Scheme Review [2017/00505] [TC]

#### Discussion Facilitators:

Ian Hill, Director Growth, City of Adelaide  
Michelle English, Associate Director Sustainability, City of Adelaide

#### Precis of topic:

To provide The Committee with an overview of the review of the Sustainability Incentives Scheme.

The PowerPoint slides utilised during the Discussion Forum are attached for reference after the Minutes of this meeting.

5. Item 5.2 - Infrastructure Program and Renewals [2018/03949] [TC]

#### Discussion Facilitators:

Steve Mathewson, Director Services, City of Adelaide  
Beth Davidson-Park, Director Operations, City of Adelaide  
Clare Mockler, Director Community, City of Adelaide  
Klinton Devenish, Associate Director Infrastructure, City of Adelaide  
Jean-Pierre Koekemoer, Manager Infrastructure Performance & Systems, City of Adelaide

#### Precis of topic:

For the Committee to discuss the draft Infrastructure Program for the 2019-20 Integrated Business Plan.

#### During the discussion:

- Councillor Hyde left the Colonel Light Room at 6.41pm and re-entered at 6.42pm.

- Councillor Simms left the Colonel Light Room at 6.45pm and re-entered at 6.48pm.
- Councillor Khera left the Colonel Light Room at 6.58pm and re-entered at 7.00pm.

The PowerPoint slides utilised during the Discussion Forum are attached for reference after the Minutes of this meeting.

Councillor Abiad (Deputy Lord Mayor) left the Colonel Light Room at 7.23pm.

### Exclusion of the Public

#### 6. Item 7.1 - Exclusion of the Public to Consider [2018/04291] [TC]:

For the following Items for Consideration and Recommendation to Council in Confidence:

#### Strategic Alignment – Liveable

- 8.1. New Recreation Space [s 90(3) (b)]
- 8.2. Strategic Property Matter [s 90(3) (b) & (d)]
- 8.3. Strategic Property Matter [s 90(3) (b) & (d)]

#### Strategic Alignment - Creative

- 8.4. City of Music Laneway Naming [s 90(3) (a) & (b)]
  - 8.5. Funding Submissions [s 90(3) (b)]
- Strategic Alignment - Corporate Activities
- 8.6. Partnership Proposals 2019-20 [s 90(3) (b)]

### Order to Exclude for Item 8.1:

#### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.1 [New Recreation Space] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

Disclosure of the funding strategies and associated information could reasonably prejudice the commercial position of Council in its negotiations with its funding partners, which, on balance, would be contrary to the public interest as it would likely implicate the optimisation of funding opportunities council may be able to secure through its funding negotiations.

#### Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that information release of such information may confer a commercial advantage on a third party and severely prejudice the Council's ability to influence proposals for the benefit of the Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.1 [New Recreation Space] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) of the Act.

### Order to Exclude for Item 8.2:

#### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) & (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.2 [Strategic Property Matter] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

This Item is commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is

conducting business, prejudice the commercial position of the council and prejudice the commercial position of the person who supplied the information and confer a commercial advantage on a third party.

The disclosure of information in this report could reasonably prejudice the commercial position of Council as it discusses land disposal options for evaluation by Council, disclosure of which at this point in time may confer a commercial advantage on a third party, prejudice the ability for Council to undertake/participate in future discussion or negotiation and prejudice the Council's commercial position and opportunity to discuss or negotiate an option yet to be determined by the Council at this point in time.

#### Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information will result in release of information in relation to the land disposal matter and because the disclosure of Council's commercial position may severely prejudice Council's ability to discuss/participate or influence a proposal for the benefit of the Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.2 [Strategic Property Matter] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) & (d) of the Act.

#### **Order to Exclude for Item 8.3:**

##### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) & (d) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.3 [Strategic Property Matter] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

#### Grounds and Basis

This Report details commercial information of a strategic property matter the disclosure of which could reasonably be expected to prejudice the commercial position and identity of the proponent who supplied 'commercial in confidence' information containing business directions/strategy. The disclosure of information contained in this report may prejudice the commercial position of the third party by disclosing the identity and content of the information at this point in time. Disclosure of this information may prejudice the ability to undertake/participate in any future process and or negotiations on any proposal and prejudice the Council's commercial position and opportunity for Council to participate in future like considerations or discussions.

#### Public Interest

Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances. The private sector may determine not to pitch new ideas and projects to Council if Council will not take into account a proponents concerns regarding protection of its ideas and commercially sensitive information. This may have the impact that Council does not maximise private sector innovation and service delivery improvement opportunities. Disclosure of the information contained in this report may cause detriment to the third party who supplied information to Council at this point in time, and may materially and adversely affect Council's ability to discuss/participate or influence a proposal for the benefit of the Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.3 [Strategic Property Matter] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) & (d) of the Act.

#### **Order to Exclude for Item 8.4:**

##### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (a) & (b) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.4 [City of Music Laneway Naming] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

### Grounds and Basis

The grounds for consideration in confidence are primarily associated with the personal implications for the artist/s. There is a risk to reputation and personal brand for an artist to be placed competitively among a list of peers, and their name not be selected by Council for a City of Music laneway. Consideration in confidence seeks to protect the reputation and to minimise personal disappointment of the artist/s named in the report.

The grounds for consideration in confidence are secondly that any Council decision to name a City laneway may reasonably be expected to confer a commercial advantage of one artist/s over another, particularly as provided in a competitive arrangement through the decision-making process required by this report. There will be media and public interest in the selected artist/s. Commercial exposure and performance opportunities may reasonably be seen to be advantaged by the decision of Council to name a City laneway after the artist/s.

### Public Interest

The Committee is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information would involve the unreasonable disclosure of information concerning the personal affairs of the artist/s named in the report which could prejudice the commercial position and identity of the artist/s named through the receipt of a level of commercial advantage from the decision or disadvantage the personal and professional brand and reputation of artist/s named but not selected in the decision-making process by Council.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.4 [City of Music Laneway Naming] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (a) & (b) of the Act.

Councillor Donovan left the Colonel Light Room at 7.25pm.

### **Order to Exclude for Item 8.5:**

#### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.5 [Funding Submissions] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

### Grounds and Basis

Disclosure of the funding strategies and associated information could reasonably prejudice the commercial position of Council in its negotiations with its funding partners, which, on balance, would be contrary to the public interest as it would likely implicate the optimisation of funding opportunities council may be able to secure through its funding negotiations.

### Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that information release of such information may confer a commercial advantage on a third party and severely prejudice the Council's ability to influence proposals for the benefit of the Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.5 [Funding Submissions] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) of the Act.

### **Order to Exclude for Item 8.6:**

#### THAT THE COMMITTEE:

1. Having taken into account the relevant consideration contained in s 90(3) (b) and s 90(2) & (7) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 resolves that it is necessary and appropriate to act in a meeting closed to the public as the consideration of Item 8.6 [Partnership Proposals 2019-20] listed on the Agenda in a meeting open to the public would on balance be contrary to the public interest.

### Grounds and Basis

Disclosure of proposed funding strategies and associated information including anticipated capital and operating expenditure on key strategic projects could reasonably prejudice the commercial position of Council in its negotiations with its funding partners and other third parties, which, on balance, would be contrary to the public interest as it would likely undermine the optimisation of funding opportunities council may be able to secure through its funding negotiations and may result in inflated project costs.

### Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that information release of such information may confer a commercial advantage on a third party and severely prejudice the Council's ability to influence proposals and efficiently deliver strategic projects for the benefit of the Council and the community in this matter.

2. Pursuant to s 90(2) of the *Local Government Act 1999 (SA)*, this meeting of The Committee dated 5/3/2019 orders that the public (with the exception of members of Corporation staff and any person permitted to remain) be excluded from this meeting to enable this meeting to receive, discuss or consider in confidence Item 8.6 [Partnership Proposals 2019-20] listed in the Agenda, on the grounds that such item of business, contains information and matters of a kind referred to in s 90(3) (b) of the Act.

Councillor Donovan re-entered the Colonel Light Room and Members of the public and Corporation staff present not directly involved with Item 8.1, 8.2, 8.3, 8.4, 8.5 and 8.6 left the Colonel Light Room at 7.26pm.

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**Confidential Item 8.1**

New Recreation Space

Section 90 (3) (b) of the *Local Government Act 1999 (SA)*

Pages 7 to 12

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**Confidential Item 8.2**

Strategic Property Matter

Section 90 (3) (b) & (d) of the *Local Government Act 1999 (SA)*

Pages 13 to 22

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**Confidential Item 8.3**

Strategic Property Matter

Section 90 (3) (b) & (d) of the *Local Government Act 1999 (SA)*

Pages 23 to 97

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**Confidential Item 8.4**

City of Music Laneway Naming

Section 90 (3) (a) & (b) of the *Local Government Act 1999 (SA)*

Page 98

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**Confidential Item 8.5**

Funding Submissions

Section 90 (3) (b) of the *Local Government Act 1999 (SA)*

Pages 98 to 115

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**Confidential Item 8.6**

Partnership Proposals 2019-20

Section 90 (3) (b) of the *Local Government Act 1999 (SA)*

Pages 116 to 154

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The Colonel Light Room re-opened to the public at 8.18pm.

### **Confidentiality Orders**

#### **Minute 7 - Item 8.1** - New Recreation Space [TC]

##### Confidentiality Order

In accordance with Section 91(7) & (9) of the Local Government Act 1999 (SA) and because Item 8.1 [New Recreation Space] listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (b) of the Local Government Act 1999 (SA), this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not for public inspection until 5 March 2026;
2. the confidentiality of the matter be reviewed in December 2020;
3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

#### **Minute 8 - Item 8.2** - Strategic Property Matter [TC]

##### Confidentiality Order

In accordance with Section 91(7) & (9) of the Local Government Act 1999 (SA) and because Item 8.2 [Strategic Property Matter] listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (b) & (d) of the Local Government Act 1999 (SA), this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 5 March 2026;
2. the confidentiality of the matter be reviewed in December 2020;
3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

#### **Minute 9 - Item 8.3** - Strategic Property Matter [TC]

##### Confidentiality Order

In accordance with Section 91(7) & (9) of the *Local Government Act 1999 (SA)* and because Item 8.3 Strategic Property Matter listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (d) and (g) of the *Local Government Act 1999 (SA)*, this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not for public inspection until 31 December 2026
2. the confidentiality of the matter be reviewed in December 2020;
3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

#### **Minute 10 - Item 8.4** - City of Music Laneway Naming [TC]

##### Confidentiality Order

In accordance with Section 91(7) & (9) of the *Local Government Act 1999 (SA)* and because Item 8.4 [City of Music Laneway Naming] listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (a) and (b) of the *Local Government Act 1999 (SA)*, this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until 31 December 2026;
2. the confidentiality of the matter be reviewed in December 2020;

3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

**Minute 11 - Item 8.5** - Funding Submissions [TC]

**Confidentiality Order**

In accordance with Section 91(7) & (9) of the Local Government Act 1999 (SA) and because Item 8.5 [Funding Submissions] listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (b) of the Local Government Act 1999 (SA), this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not for public inspection until 5 March 2026;
2. the confidentiality of the matter be reviewed in December 2020;
3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

**Minute 12 - Item 8.6** - Partnership Proposals 2019-20 [TC]

**Confidentiality Order**

In accordance with Section 91(7) & (9) of the Local Government Act 1999 (SA) and because Item 8.6 [Partnership Proposals 2019-20] listed on the Agenda for the meeting of The Committee held on 5 March 2019 was received, discussed and considered in confidence pursuant to Section 90(3) (b) of the Local Government Act 1999 (SA), this meeting of The Committee do order that:

1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not for public inspection until 5 March 2026;
2. the confidentiality of the matter be reviewed in December 2020;
3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

**Closure**

The meeting closed at 8.18 pm.

Councillor Anne Moran  
**The Committee Chair**

**Documents Attached Below for Reference**

Discussion Forum Item – Minute 4 - 5.1 - Sustainability Incentives Scheme Review – PowerPoint Presentation

Discussion Forum Item – Minute 5 - 5.2 - Infrastructure Program and Renewals – PowerPoint Presentation

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## Workshop Purpose:

*To outline findings from the 2019 Sustainability Incentives Scheme review and seek Elected Member feedback on potential changes.*

ONE OF THE  
WORLD'S FIRST  
CARBON NEUTRAL  
CITIES AND AN  
INTERNATIONAL  
LEADER IN  
ENVIRONMENTAL  
CHANGE

GREEN

PROGRAM: SUSTAINABILITY

AUTHOR: Peter Nattrass | APPROVING OFFICER: Michelle English  
The Committee Meeting - Minutes - 5 March 2019



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## KEY MESSAGES:

GREEN  
OUTCOME



- The Sustainability Incentives Scheme (SIS) supports the City of Adelaide community to install selected sustainable energy and water technologies and achieve our ambition for Adelaide to be one of the world's first carbon neutral cities.
- There has been very strong demand for rebates over the last two years, including Australia's first rebate for energy storage.
- Over the last 3.5 years, 455 approved applications have provided \$905,000 of rebates (jointly funded by CoA and SA Government) and catalysed over \$6.8 million of community investment in the City of Adelaide.
- 2018/19 funding of \$294,000 (including \$100,000 from the SA Government) has now been fully committed and the SIS closed to new applications.
- A major review of the SIS has been completed to consider technology and market developments, including falling technology prices and the emergence of other programs and rebates.
- Review findings include:
  - Barriers remain for the uptake of some technologies and practices
  - Amendments may be appropriate to address technology and market maturation, as well as support new areas of sustainability leadership consistent with the history of the scheme.
- Elected Member feedback is sought on possible amendments to the SIS for implementation from 1 July 2019.

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## KEY QUESTIONS:

### KEY QUESTION

**Do the Elected Members have any feedback about the proposed amendments to the Sustainability Incentives Scheme (SIS)?**

### KEY QUESTION

**Do Elected Members have views on the proposed revision to the SIS objectives?**

### KEY QUESTION

**Do the Elected Members have any feedback about proposed amendments to SIS eligibility?**

### KEY QUESTION

**Do Elected Members have views on the proposed SIS transition plan?**

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

ACHIEVEMENTS - JULY 2015 to JANUARY 2019:

GREEN  
OUTCOME



Between July 2015 and January 2019, 455 approved applications have provided over \$905,000 of rebates and catalysed over \$7.3 million of community investment in the City of Adelaide.

Over  
**\$905,000**  
in rebates  
by City of  
Adelaide and  
SA Government

Over **\$7.3**  
**million**  
invested in  
the city

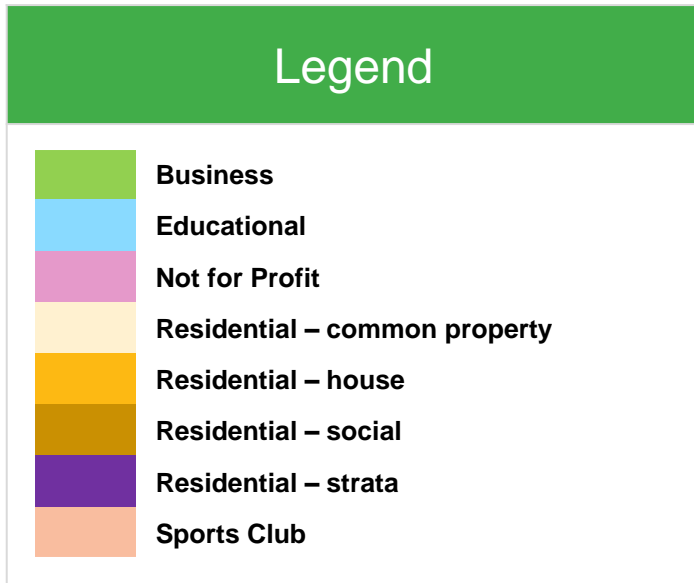
**8**  
Sustainable  
Technologies

**\$7.78**  
leveraged  
for every  
\$1 spent

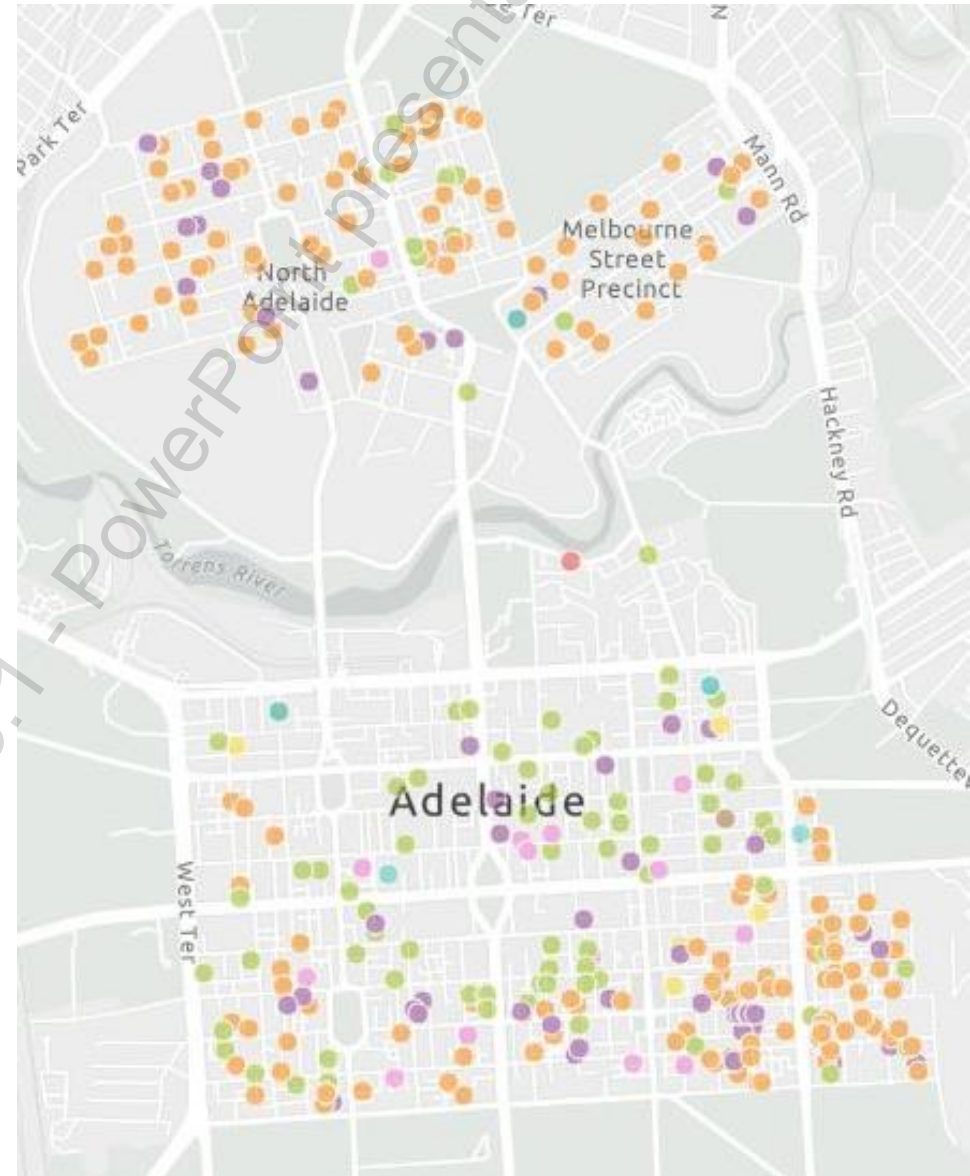
**455**  
Approved  
applications

# SUSTAINABILITY INCENTIVES SCHEME

## ALL APPROVED REBATES JULY 2015 – FEBRUARY 2019:



Geographic distribution of all rebates provided 1 July 2015 and 12 February 2019



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## SOLAR PV FINDINGS AND OPPORTUNITIES:



### Conventional Residential Dwellings Market Trends

- The average cost of a solar PV system has significantly reduced and is now a cost effective alternative for most residential premises.
- The SA Government now provides interest free loans for the installation of solar PV systems.

### Business Premises, Multi-storey and Strata/Community Title Residential and Commercial Buildings Market Trends

- The current rebate is not designed specifically for multi-storey buildings.
- Solar PV system costs and barriers remain (eg community corporation consent).

The SIS review found that the rebate for solar PV could be amended as below.

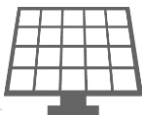
### Opportunities to realign solar PV rebates to current market barriers

Option 1 - Discontinue rebates for all residential solar PV systems.

Option 2 - Discontinue rebates for all residential solar PV systems with the exception of concession card holders and tenants.

Option 3 - Provide rebates to multi-storey and strata/community title buildings only (may consider staged phasing out).

Option 4 - Provide a new rebate for shared solar. It would support onsite generation of renewable electricity for multi-storey and strata/community title buildings that is shared and/or resold between multiple premises within the building.





# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## ENERGY STORAGE FINDINGS AND OPPORTUNITIES:

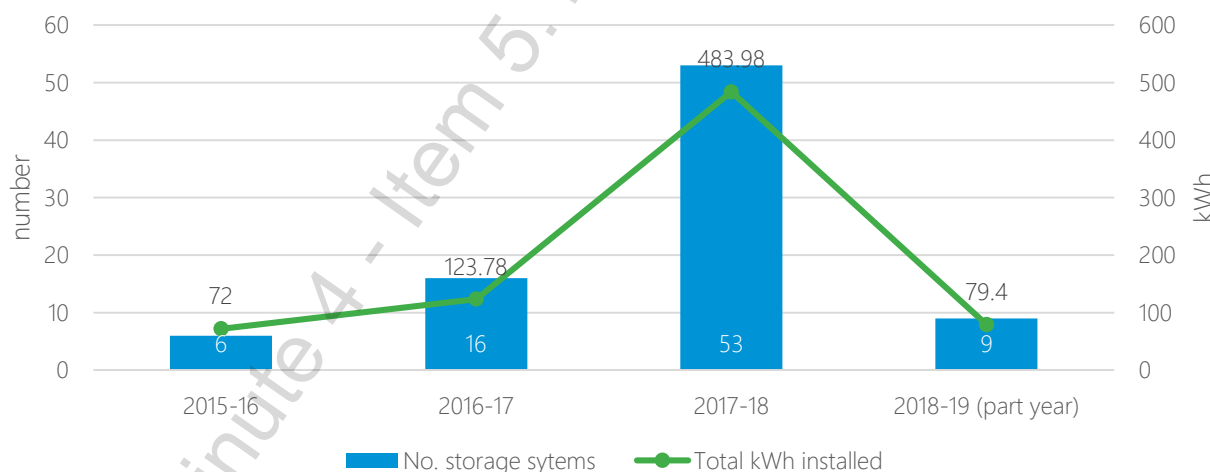
### Market Trends

- The State Government's Home Battery Scheme (HBS) now provides an equivalent rebate of up to \$6,000 for residential premises.
- Applicants currently able to access both HBS and SIS rebates (totalling up to \$11,000).
- The cost of energy storage remains high and non-residential premises are ineligible for the HBS rebate.

The SIS review found the energy storage rebate could be amended as below.

### Opportunity to realign energy storage rebates to current market barriers

Option 1 – Amend the scheme to provide rebates for non-residential energy storage systems only.



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## SUSTAINABILITY RATING TOOLS FINDINGS AND OPPORTUNITIES:



### Market Trends

- The property sector has indicated it wants to take a strong sustainability leadership role and aspires to have low energy, high performing buildings. By moving together they see vibrancy, productivity and competitiveness benefits for City businesses and CBD.
- The National Australian Built Environment Rating Scheme (NABERS) is Australia's leading building performance rating (energy, water, waste, indoor environment) for office buildings/tenancies, apartment buildings, hotels, shopping centres and data centres.
- It has been shown that upon receiving an accredited NABERS energy rating that technical or behavioural changes that reduce energy usage typically follow.
- The use of measurement tools can stimulate local economic development and expertise in Adelaide's energy efficiency supply chain for the commercial building sector and align with the Carbon Neutral Adelaide ambition. In FY18, 110 of the national 1,743 NABERS energy ratings were undertaken in SA.
- Barriers to uptake include the cost for assessment and the split incentive between landlords and tenants for some NABERS ratings (eg NABERS co-assess energy rating).
- The SIS review found the NABERS rating tool rebate could be amended as below.

### Opportunity to address market barriers to NABERS rating tools

Option 1 – Extend the current rebate to all NABERS rating tools and land uses.



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## CARBON NEUTRAL COMMUNITY LEADERSHIP FINDINGS AND OPPORTUNITIES:



### Market Trends

- Organisations, products and services, precincts, buildings and events can all now be certified carbon neutral by the Australian Government. Certification demonstrates national leadership and positions organisations for growth and competitiveness in a low carbon future.
- Third party accredited performance based rating tools and recognition frameworks are important tools to secure the emergence of carbon neutral community leaders.
- Carbon neutrality for buildings builds on existing tools such as NABERS and Green Star Performance.
- Industry feedback from a recently certified carbon neutral business in the City was that the time commitment and cost of carbon neutral accreditation is a significant barrier to adoption.
- The use of measurement tools can stimulate local economic development and expertise in the carbon neutrality supply chain (eg technical and professional services required to prepare carbon inventories, emissions reduction plans and audits).

The SIS review found that to be one of the world's first carbon neutral cities, the City of Adelaide needs to catalyse and recognise community leading carbon neutral precincts, buildings, events and organisations.

### Opportunity to address market barriers to carbon neutral certification

Option 1 – Provide a new rebate that supports organisations, precincts, buildings and events with the additional costs associated with the carbon neutral certification process.



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## SIS OBJECTIVES – PROPOSED UPDATES:



The SIS review found that the objectives of the scheme could be updated to reflect technology maturation and support carbon neutral community and market leadership by apartment and commercial buildings, events and organisations.

| Current Objectives   | Proposed Amended Objectives   |
|--|---|
| <ul style="list-style-type: none"><li>▪ Carbon emissions reduction – overall reduction of carbon emissions in the community.</li><li>▪ Growing renewables – increasing total renewable generation in the City.</li><li>▪ Equity, access, and affordability – supporting the business and residential community in equitable access to sustainable technologies and reducing energy costs.</li><li>▪ Supporting innovation and emerging technologies – supporting key emerging technologies such as energy storage (batteries), that provide greater consumer choice and bring forward renewable technology uptake.</li><li>▪ Minimal administrative burden – ensuring incentives are relatively simply to assess and provide a transparent application process</li></ul> | <ul style="list-style-type: none"><li>▪ Carbon emissions reduction – Support an overall reduction of carbon emissions in the community.</li><li>▪ Growing renewables – Increase <b>installed</b> renewable generation in the City <b>and utilisation of grid sourced renewable electricity in off-peak periods.</b></li><li>▪ Equity, access, and affordability – <b>Accelerate uptake of sustainable technologies in an equitable and financially responsive way.</b></li><li>▪ Innovation, <b>environmental leadership</b> and emerging technologies – Support key emerging technologies, <b>and leading benchmarking and certification practices to catalyse adoption, information sharing</b> and provide greater consumer choice.</li><li>▪ Minimal administrative burden – ensuring incentives are relatively simply to assess and provide a transparent application process.</li></ul> |

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## ELIGIBILITY:

To achieve SIS objectives, consideration could be given to amending eligibility criteria to ensure support is more targeted.

| Current Eligibility  | Alternative Eligibility   |
|--|---|
| <ul style="list-style-type: none"> <li>Residential houses (owner/occupied and tenanted) - eligible for all relevant rebates</li> </ul>   | <ul style="list-style-type: none"> <li>Residential houses (owner/occupied and tenanted) - eligible for all relevant rebates <b>except for solar PV systems* and energy storage</b></li> </ul> |
| <ul style="list-style-type: none"> <li>Apartment buildings – eligible for all relevant rebates</li> </ul>  | <ul style="list-style-type: none"> <li>Apartment buildings – eligible for all relevant rebates</li> </ul>   |
| <ul style="list-style-type: none"> <li>Small business – eligible for all relevant rebates</li> </ul>   | <ul style="list-style-type: none"> <li>Small business – eligible for all relevant rebates</li> </ul>  |
| <ul style="list-style-type: none"> <li>Multi-storey commercial – eligible for all relevant rebates <u>except</u> for rainwater tanks, solar hot water, LED lighting and energy monitoring</li> </ul> | <ul style="list-style-type: none"> <li>Multi-storey commercial – eligible for all relevant rebates <u>except</u> for rainwater tanks and solar hot water</li> </ul>                           |
| <ul style="list-style-type: none"> <li>Education and Government – eligible for all relevant rebates</li> </ul>   | <ul style="list-style-type: none"> <li>Education and Government – <b>not eligible for any rebates</b></li> </ul>  |
| <ul style="list-style-type: none"> <li>Non-profit, community and sporting clubs – eligible for all relevant rebates</li> </ul>   | <ul style="list-style-type: none"> <li>Non-profit, community and sporting clubs – eligible for all relevant rebates</li> </ul>  |

\* eligible residential houses for solar PV systems could include concession card holders and landlords

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## RECOMMENDED CHANGES TO SIS REBATES:

| Rebate   | Recommended change   |
|--|--|
| Solar PV   | Restrict rebates to multi-storey and strata/community title buildings<br>New rebate for shared solar for multi-storey and strata/community title buildings |
| Energy storage (battery) system  | Restrict rebates to non-residential buildings only   |
| LED lighting upgrades  | Discontinue rebate   |
| Energy monitoring system   | Discontinue rebate   |
| Solar or heat pump boosted hot water systems                                 | No change  |
| Smart load control system (hot water systems)                                | Extend to include electrical work required to access a controlled load 'off peak' tariff (e.g. underfloor heating, pool pumps and EV charging)             |
| Rainwater tanks  | No change  |
| Bicycle charging point   | No change  |
| Electric vehicle (EV) charging point   | Restrict the maximum rebate to charging stations over 50kW<br>New rebate for 'vehicle to grid' enabled EV charging stations                                |
| Energy efficiency upgrades in apartment buildings                            | No change  |
| NABERS energy rating for office tenants                                      | Extend to all NABERS rating tools (e.g. energy, water and waste) for all land uses (e.g. apartments, hotels, data centres)                                 |
| Carbon neutral certification (inventory, emissions reduction plan and audit) | New rebate for precincts, buildings, events and organisations  |

# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## EXAMPLE OF RECOMMENDED REBATES FOR RESIDENTIAL BUILDINGS:



|   |  |     |
|---|--|-----|
| ✓ | Solar PV system (common areas or shared)     | ✗   |
| ✓ | Energy smart apartment (Existing)            | n/a |
| ✓ | NABERS ratings (New)                         | n/a |
| ✓ | Carbon neutral building certification (New)  | ✓   |
| ✓ | Solar Hot Water (Existing)                   | ✓   |
| ✓ | Solar PV to Hot Water (Existing)             | ✓   |
| ✓ | Controlled Load – Off-peak Electricity (New) | ✓   |
| ✓ | EV charging infrastructure (Existing)        | ✓   |



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## SCHEME TRANSITION:

GREEN  
OUTCOME



- There has been very strong demand for rebates over the past two years.
- 2018/19 funding of \$294,000 (including \$100,000 from the SA Government) has now been fully committed and the SIS closed to new applications.
- The following steps were taken to advise the community that 2018/19 funding was fully committed and ensure equitable access to available funding:
  - 22 February - Communications that the SIS is closed with all funding accounted for.
  - 30 April – Due date for final paperwork for all applications made to date.
  - From 1 May 2019 – Any funding made available (eg due to withdrawal of an application) will be re-allocated in priority order of date of receipt of application.
- Subject to the normal Business Plan and Budget process, any applications that do not receive funding from 2018/19 budget will be re-considered from 1 July 2019 against the Council endorsed SIS criteria that is current at that time.



# SUSTAINABILITY INCENTIVES SCHEME REVIEW

## KEY QUESTIONS:

### KEY QUESTION

**Do the Elected Members have any feedback about the proposed amendments to the Sustainability Incentives Scheme (SIS)?**

### KEY QUESTION

**Do Elected Members have views on the proposed revision to the SIS objectives?**

### KEY QUESTION

**Do the Elected Members have any feedback about proposed amendments to SIS eligibility?**

### KEY QUESTION

**Do Elected Members have views on the proposed SIS transition plan?**

# Infrastructure Program and Renewals

## Workshop Purpose:

To consider the draft Infrastructure Program for the 2019-20 Integrated Business Plan including:

- Principles and funding considerations
- Funding scenarios
- Emerging priorities

PROGRAM: **Finance & Businesses**

AUTHOR: Tracie Dawber | APPROVING OFFICER: Steve Mathewson  
The Committee Meeting - Minutes - 5 March 2019

# Objective of today's discussion

|                             |
|-----------------------------|
| Overview                    |
| Principles & Considerations |
| Funding Scenarios           |
| Proposed Program            |
| ICT Renewals                |
| Emerging Priorities         |
| Next Steps                  |

| Principles & Funding Considerations  | Funding Scenarios & Impacts  | Propose Program   |
|--|--|---|
| Review the Asset Management Principles and key considerations in developing the draft Infrastructure Program | Discuss funding scenarios relative to the Long Term Financial Plan and Asset Sustainability Ratio. | Consider the funding priorities within the Infrastructure Program and provide feedback on the proposed program. |

# The Process

## Overview

Principles & Considerations

Funding Scenarios

Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

The following summarises the approach to considering the draft 2019-20 Budget in preparation for Community Consultation:

|                    |   |  |                             |
|--------------------|---|--|-----------------------------|
| Monday 4 February  | ● | Introduction to <b>The Long Term Financial Plan</b>                              |                             |
| Monday 18 February | ● | <i>Draft Projects list provided for consideration</i>                            |                             |
| Tuesday 5 March    | ● | <b>Infrastructure Program</b> funding priorities and considerations              | Committee Item              |
| Thursday 7 March   | ● | General Operations & Business Operations   | Special Committee Workshops |
| Monday 18 March    | ● | Projects and further consideration of the Infrastructure Program                 |                             |
| Saturday 23 March  | ● | Balancing the Budget including Rates   |                             |
| Thursday 28 March  | ● | Placeholder to finalise balancing the budget                                     |                             |
| Monday 8 April     | ● | Placeholder to finalise balancing the budget                                     |                             |
| Tuesday 16 April   | ● | Committee to consider the draft Integrated Business Plan for Public Consultation | The Committee               |
| Tuesday 30 April   | ● | Council to approve the draft Integrated Business Plan for Public Consultation    | Council                     |
|                    | ● | Public Consultation: Wednesday 8 May to Tuesday 28 May (inclusive)               |                             |

# Update on the current position

|                             |
|-----------------------------|
| Overview                    |
| Principles & Considerations |
| Funding Scenarios           |
| Proposed Program            |
| ICT Renewals                |
| Emerging Priorities         |
| Next Steps                  |

| \$'m   | 2019-20 LTFP (QF2 Baseline) | Current Draft 2019-20 Budget | Variance to LTFP | Unfunded      |
|--|-----------------------------|------------------------------|------------------|---------------|
| Business Operations Surplus  | 26.7                        | 25.2                         | (1.5)            |               |
| General Operations Surplus   | 33.9                        | 32.8                         | (1.1)            |               |
| <b>Operating Surplus</b>   | <b>60.6</b>                 | <b>58.0</b>                  | <b>(2.6)</b>     |               |
| Projects   | (15.7)                      | (15.7)                       | -                | (5.8)         |
| <b>Infrastructure Program &amp; Renewals*</b>                          | <b>(44.9)</b>               | <b>(44.3)</b>                | <b>0.6</b>       |               |
| <b>Underlying Surplus/(Deficit)</b>                                    | <b>-</b>                    | <b>(2.0)</b>                 | <b>(2.0)</b>     | <b>(5.8)</b>  |
| Major Projects (City Transformation Investments)                       | (4.1)                       | (4.1)                        | -                |               |
| Business Projects (Aquatic, Golf & UPark)                              | -                           | -                            | -                | (7.7)         |
| Commercial Opportunities   | -                           | (1.1)                        | (1.1)            |               |
| <i>Carry Forwards already approved</i>                                 | (10.5)                      | (10.5)                       | -                |               |
| City of Adelaide Surplus/(Deficit)                                     | (14.6)                      | (17.7)                       | (3.1)            | (13.5)        |
| Subsidiary Capital   | (1.6)                       | (1.6)                        | -                |               |
| <b>Total Net Funding Surplus/(Deficit) before property proceeds</b>    | <b>(16.2)</b>               | <b>(19.3)</b>                | <b>(3.1)</b>     | <b>(13.5)</b> |
| Proceeds from potential property activities                            | 30.0                        | 30.0                         | -                |               |
| <b>Total Net Funding Surplus/(Deficit) after property proceeds</b>     | <b>13.8</b>                 | <b>10.7</b>                  | <b>(3.1)</b>     | <b>(13.5)</b> |
| Forecast borrowings at 30 June 2019                                    | (78.1)                      | (78.1)                       | -                |               |
| <b>Total Cash/(Borrowings) at End of Year before property proceeds</b> | <b>(64.3)</b>               | <b>(67.4)</b>                | <b>(3.1)</b>     | <b>(13.5)</b> |

Variance to the LTFP baseline has reduced from \$2.8m as reported on 4/2 to \$1.1m following confirmation of agreed changes.

\* Note: Transfer of condition audits \$0.6m to General Operations. No net change in overall budget expenditure.

Emerging pressures of (\$3.5m) within 2018-19 (beyond QF2) could increase forecast borrowings to \$70.9m inclusive of proceeds from property activities. If proceeds from potential property activities do not proceed in 2019-20, forecast borrowings (inclusive of the emerging pressures) would be \$100.9m.

# Principles and Funding Considerations: Prior Year Expenditure

Overview

Principles &amp; Considerations

Funding Scenarios

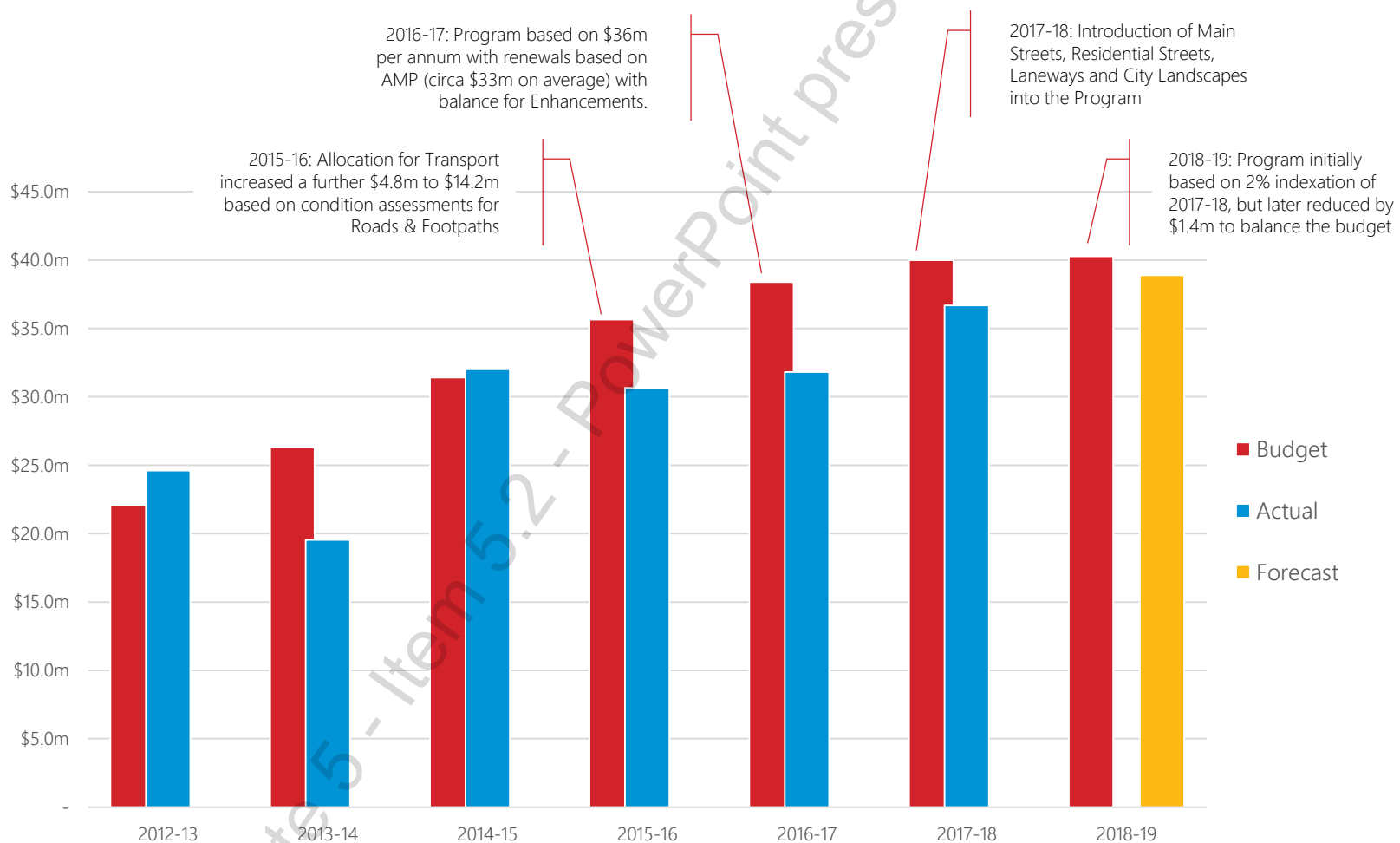
Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

## Infrastructure Program net expenditure (excluding Plant & Fleet and ICT Renewals)



- The 2018-19 QF2 Forecast incorporates carry forwards from 2018-19 and adjustments to the 2018-19 Adopted Budget.

# Principles and Funding Considerations: Asset Management Policy

Overview

Principles & Considerations

Funding Scenarios

Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

The following diagram outlines the principles of the Asset Management Policy presented to Committee on Tuesday 19 February.

## Community benefit:

Development of service levels and standards to ensure an appropriate balance of expectations and the objectives and requirements of Council.



## Environmental Sustainability:

Efficient use of resources and protection of the natural environment will be embedded into asset lifecycle planning to support the environmental sustainability objectives of the City.



## Financial Sustainability:

Investment decisions for new and upgraded infrastructure will consider costs of constructing, operating and maintaining to ensure adequate funding is allocated in the long-term financial plan.



## Continuous Improvement:

Commitment to advancing the practice of asset management including the use of smart technology to optimise decisions, performance and reporting.

## Evidence Based Decision Making:

Development and maintenance of an asset management information system that will underpin effective asset lifecycle analysis and sound financial management to enable accountability and sustainable management of infrastructure assets and services.

# Principles and Funding Considerations: Asset Sustainability

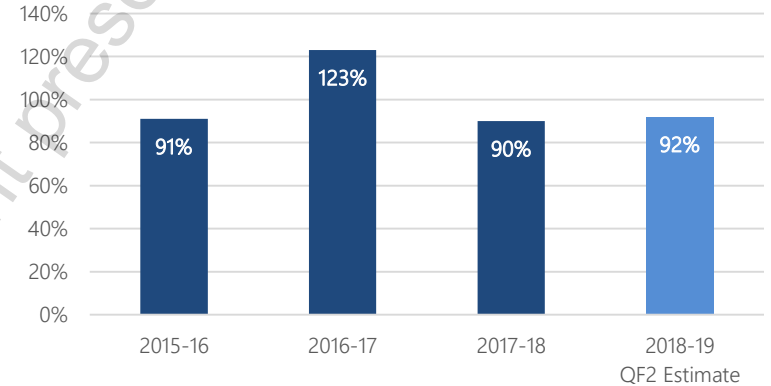
- Overview
- Principles & Considerations**
- Funding Scenarios
- Proposed Program
- ICT Renewals
- Emerging Priorities
- Next Steps

The Asset Sustainability Ratio is the funding required to meet the expenditure/works forecast in the Asset Management Plans (AMPs) (ie. to maintain the City's infrastructure).

The optimal level of renewal expenditure in the AMPs for 2019-20 is \$30.7m based on a 3 year average.

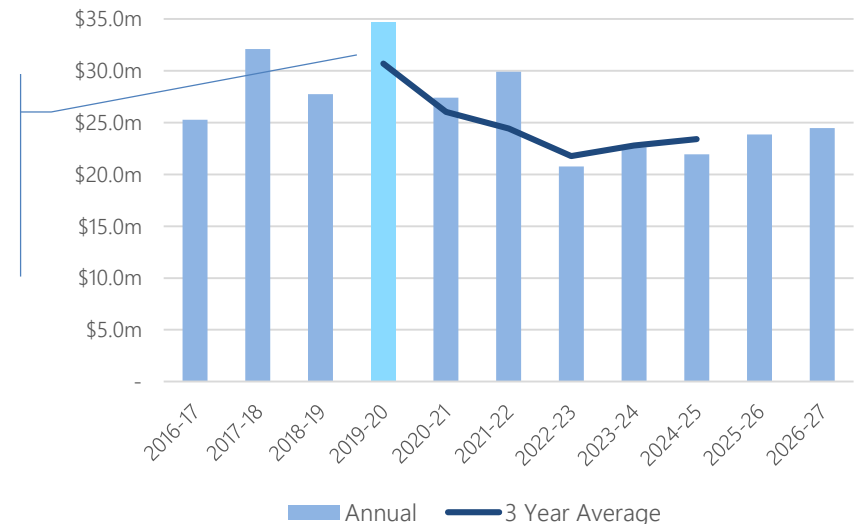
The recommended ratio for Local Government is a range between 90% and 110%.

Asset Sustainability Ratio



A 3 year average is applied to smooth year-on-year fluctuations in the forecast expenditure (as can be seen in 2019-20) due to the optimum timing of renewals based on condition audits.

2016 Asset Management Plans  
Optimal renewal expenditure





# Principles and Funding Considerations

Overview

Principles & Considerations

Funding Scenarios

Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

## Key considerations in forming the Program



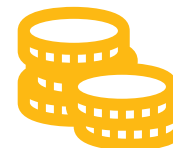
Asset Management Plan



Strategic Plan



Council Resolutions



Service Levels and Standards



Organisational Risk



Integration of elements opportunities



Geographical Spread



Funding Opportunities



Community Request



Prior Commitments

# Funding Scenarios

Overview

Principles &amp; Considerations

Funding Scenarios

Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

## Three funding scenarios are being considered

Scenario 1: In-line with the Long Term Financial Plan

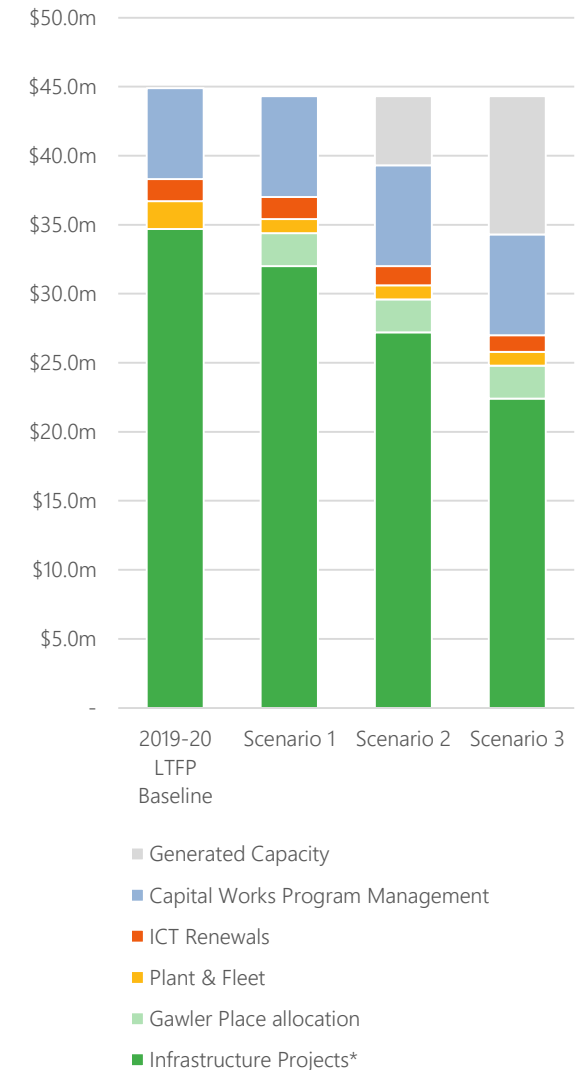
Scenario 2: \$5 million capacity in budget allocation

Scenario 3: \$10 million capacity in budget allocation

| \$'m   | 2019-20 LTFP (QF2 baseline) | Scenarios     |               |               |
|--|-----------------------------|---------------|---------------|---------------|
|  |                             | 1             | 2             | 3             |
| Infrastructure Projects*                                 | (34.7)                      | (34.4)        | (29.6)        | (24.8)        |
| Less allocation to Gawler Place Development <sup>#</sup> | -                           | 2.4           | 2.4           | 2.4           |
| Sub-total  | (34.7)                      | (32.0)        | (27.2)        | (22.4)        |
| Plant & Fleet  | (2.0)                       | (1.0)         | (1.0)         | (1.0)         |
| ICT Renewals   | (1.6)                       | (1.6)         | (1.4)         | (1.2)         |
| Capital Works Program Management                         | (6.6)                       | (7.3)         | (7.3)         | (7.3)         |
| <b>Total Infrastructure Program &amp; Renewals</b>       | <b>(44.9)</b>               | <b>(41.9)</b> | <b>(36.9)</b> | <b>(31.9)</b> |
| Allocation to Gawler Place Development                   | -                           | (2.4)         | (2.4)         | (2.4)         |
| Generated Capacity                                       | -                           | -             | (5.0)         | (10.0)        |
| <b>Total incl. Gawler Place and Generated Capacity</b>   | <b>(44.9)</b>               | <b>(44.3)</b> | <b>(44.3)</b> | <b>(44.3)</b> |

\* Change in accounting treatment due to the transfer of resourcing costs from Projects to the Capital Works Program Management \$0.7m and condition audits to operations (\$0.6). No net change in budget expenditure.

<sup>#</sup> Allocation to Gawler Place Development as per Council Decision ID 18790. Allocation dependent on 2018-19 end of year actuals.



# Program Overview

|                             |
|-----------------------------|
| Overview                    |
| Principles & Considerations |
| Funding Scenarios           |
| Proposed Program            |
| ICT Renewals                |
| Emerging Priorities         |
| Next Steps                  |

1

## Scenario 1

- A number of projects re-prioritised to future years
- Asset Sustainability Ratio target is 90-110%
- Balance in funding options to maximise Asset Renewal Ratio
- Increase in renewal funding is required in the future years to achieve the 90% Sustainability Ratio
- Proposes projects to be undertaken based on existing commitments
- Scenario 1 recommended program will achieve an Asset Sustainability Ratio of 87%

2

## Scenario 2 \$5m capacity realised

- Reduction in budget and delivering on existing commitments, it would not be possible to achieve an Asset Sustainability Ratio over 76%.
- Reduction or delay in projects with high % of enhancements
- A reduction of 10% across a number of required renewal programs
- Stakeholder communications will be required to re-prioritise current commitments
- Scenario 2 will achieve an Asset Sustainability Ratio of 76%

3

## Scenario 3 \$10m capacity realised

- A significant reduction of 30% across some renewal programs
- All enhancement projects that have not commenced and do not have contractual obligations put on hold
- Requirement for significant additional investment in future years to maintain sustainable infrastructure
- Significant Stakeholder communications to facilitate a delay to current commitments
- Scenario 3 will achieve an Asset Sustainability Ratio of 69%

# Program Overview

|                             |
|-----------------------------|
| Overview                    |
| Principles & Considerations |
| Funding Scenarios           |
| Proposed Program            |
| ICT Renewals                |
| Emerging Priorities         |
| Next Steps                  |

| Capital Works Program \$'m                 | 2018-19<br>Adopted<br>Budget | 2019-20       |               |               |
|--|------------------------------|---------------|---------------|---------------|
|  |                              | Scenario<br>1 | Scenario<br>2 | Scenario<br>3 |
| <b>Streets</b>                             | <b>13.1</b>                  | <b>6.0</b>    | <b>3.9</b>    | <b>1.6</b>    |
| <b>Park Lands</b>                          | <b>3.8</b>                   | <b>3.8</b>    | <b>3.0</b>    | <b>1.6</b>    |
| <b>City Works</b>                          |                              |               |               |               |
| Roads, Footpaths and Kerbs*                | 5.4                          | 7.4           | 7.0           | 7.1           |
| Traffic Signals                            | 1.2                          | 1.4           | 1.2           | 1.1           |
| Bridges                                    | 1.2                          | 0.3           | 0.3           | 0.3           |
| Lighting & Electrical                      | 1.8                          | 1.6           | 1.5           | 1.4           |
| Water Infrastructure                       | 1.2                          | 2.4           | 2.1           | 1.8           |
| Urban Elements                             | 0.8                          | 0.8           | 0.6           | 0.5           |
| Park Land Renewals                         | 0.7                          | 1.3           | 1.1           | 0.9           |
| Asset Management Services                  | 0.6                          | 0.0           | 0.0           | 0.0           |
| Design Services                            | 0.7                          | 0.1           | 0.0           | 0.0           |
|  | <b>13.6</b>                  | <b>15.2</b>   | <b>13.8</b>   | <b>13.0</b>   |
| <b>Buildings</b>                           | <b>2.5</b>                   | <b>7.0</b>    | <b>6.7</b>    | <b>6.3</b>    |
| <b>Total Infrastructure Projects</b>       | <b>33.0</b>                  | <b>32.0</b>   | <b>27.3</b>   | <b>22.5</b>   |
| Plant and Fleet                            | 1.5                          | 1.0           | 1.0           | 1.0           |
| ICT Renewals                               | 1.6                          | 1.6           | 1.4           | 1.2           |
| <b>Capital Works before overhead costs</b> | <b>36.1</b>                  | <b>34.6</b>   | <b>29.7</b>   | <b>24.7</b>   |
| Capital Works Program Management           | 6.4                          | 7.3           | 7.3           | 7.3           |
| <b>Total Capital Works Program</b>         | <b>42.5</b>                  | <b>41.9</b>   | <b>37.0</b>   | <b>32.0</b>   |
| Allocation for Gawler Place                | -                            | 2.4           | 2.4           | 2.4           |
| Generated Capacity                         | -                            | -             | 5.0           | 10.0          |
| <b>Program relative to LTFP Baseline</b>   | <b>42.5</b>                  | <b>44.3</b>   | <b>44.3</b>   | <b>44.3</b>   |

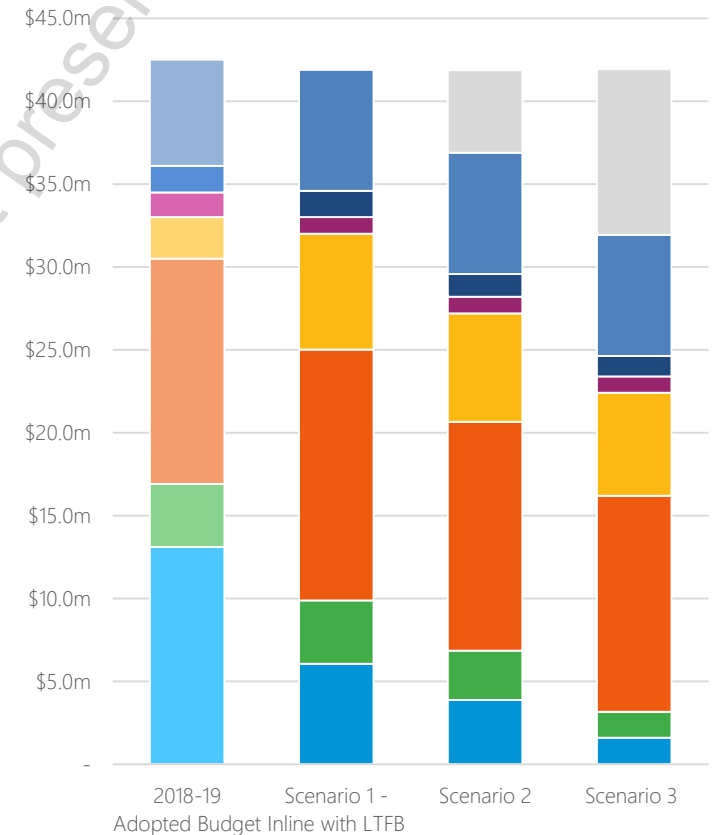
\* Not including renewals on roads, kerbs & footpaths integrated in the Streets Program

**A detailed draft Program will be distributed for the Workshop.**

The Committee Meeting - Minutes - 5 March 2019

5 March 2019: Presentation on the Infrastructure Program and Renewals

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# Emerging Priorities for Infrastructure

This is a draft list of emerging priorities, noting that it is not exhaustive nor presently inclusive of all suggestions.

| Infrastructure   |  |  |
|--|--|--|
| Enhancements   | Renewals, Compliance & Safety  | Business Operations  |
| Master Plans Concept Plans and Strategies <ul style="list-style-type: none"> <li>• Adelaide Park Lands Master Plan</li> <li>• Rundle Mall Master Plan</li> <li>• Rymill Park</li> <li>• Whitmore Square</li> </ul> Streetscapes and Areas <ul style="list-style-type: none"> <li>• Currie/Grenfell</li> <li>• Elder Park</li> <li>• Gilbert Place</li> <li>• Grote/Wakefield</li> <li>• Hindley Street</li> <li>• Hutt Street</li> <li>• Kintore Ave (East)</li> <li>• Lounders Riverbank Precinct</li> <li>• Melbourne Street</li> <li>• Moonta St/Chinatown</li> <li>• North Tce West</li> <li>• O'Connell Street</li> <li>• Park Lands</li> <li>• Park Lands Cycling Improvements</li> <li>• Synagogue Place</li> <li>• Victoria Park Water Feature</li> <li>• Victoria Square</li> </ul> | Asset Management Plans <ul style="list-style-type: none"> <li>• Roads, footpaths &amp; kerbs</li> <li>• Bridges including Adelaide Bridge and Victoria Bridge</li> <li>• Lighting (LED project)</li> <li>• Urban items</li> <li>• Buildings</li> </ul> Compliance & Safety <ul style="list-style-type: none"> <li>• CCTV</li> <li>• Electrical</li> <li>• DDA</li> <li>• Public safety</li> </ul> Subsidiary capital works <ul style="list-style-type: none"> <li>• Central Market Air Conditioning</li> </ul> Specific Works <ul style="list-style-type: none"> <li>• Central Market Arcade Contingency and Activation Improvements</li> <li>• Town Hall Works</li> </ul> | <ul style="list-style-type: none"> <li>• Aquatic Centre: Short Term Operations</li> <li>• Golf Course Irrigation</li> <li>• Wyatt UPark Façade and Lift</li> </ul> |

## Next Steps

Overview

Principles &  
Considerations

Funding Scenarios

Proposed Program

ICT Renewals

Emerging Priorities

Next Steps

1. Seeking Members input
  - **Projects:** Please advise Directors of **additional requests by tomorrow** (Wednesday 6 March)
  - **Infrastructure Program:** Please contact Beth / Klinton regarding additional requests by Friday 8 March
2. These will then be incorporated into the Draft Working Papers for the prioritisation of the Projects and the Infrastructure Program & Renewals on Monday 18 March.
3. Priorities from 18 March will be incorporated in the Balancing the Budget Workshop on Saturday 23 March